unforeseen surprises are feared from having to change date field lengths.

Some organizations, already worrying whether they can adapt before 2000, have less time than they realize. For example, a "99" in a year field may not represent a year but instead be a flag. Or information may be entered now that pertains to the next century (a loan today may have an end date in the next century, which would cause the program to reject the information with the message that a loan cannot end before it begins. This has actually happened.)

So in addition to ease of conversion and high confidence level, my suggested approach (because ease equals speed) may allow deadlines to be met that are more stringent than some organizations realize. I have spent considerable time trying to think of valid counter arguments to the above proposal, and those I have come up with have all been weak. The most valid of the lot is that organizations might be required to furnish other organizations with files that contain four-digit year fields. But I cannot imagine an easier programming job than accepting as input a record with a two-position year field(s) and producing an output record with additional characters "19" or "20" added where appropriate.

To summarize, it seems the world is bent on squandering untold billions for no valid reason. ◆

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1961. He retired in 1996, having worked for three private firms and two government agencies. From 1961 to 1971, he was employed at the Southern New

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Year 2000 PROGRESS

Mission-Critical Systems of Federal Departments and Agencies

100

CONNESTRE	onb,	OVATION CONDI	iesting	Ration '	Rating
SSA Social Security Administration	YES	78%	67%	YES	A-
GSA General Services Administration NSF	YES	35%	26%	YES	В
National Science Foundation SBA	YES	33%	25%	NO VEC	В
Small Business Administration HHS	YES	35%	35%	YES	В
Department of Health and Human Services	YES	28%	10%	YES	В-
EPA					
Environmental Protection Agency FEMA	NO	33%	28%	YES	С
Federal Emergency Management Agency HUD	NO	35%	35%	YES	С
Department of Housing and Urban Development Interior	YES	9%	2%	YES	С
Department of the Interior	YES	43%	0%	NO	C
Department of Labor	YES	15%	11%	YES	C
State Department of State VA	YES	25%	0%	NO	С
Department of Veterans Affairs	NO	51%	28%	YES	C

DOD Department of Defense	NO	40%	34%	YES	C-	
Commerce Department of Commerce DOE Department of Energy Justice Department of Justice NRC Nuclear Regulatory Commission OPM Office of Personnel Management Agriculture Department of Agriculture NASA National Aeronautics and	NO NO YES YES YES NO NO	15% 10% 1% 0% 3% 8%	6% 10% 1% 0% 0% 4% 7%	YES YES NO NO NO YES YES	D D D D D D- D-	
Space Administration Treasury Department of the Treasury	NO	6%	5%	YES	D-	
AID Agency for International Development DOT	NO	N/A	N/A	N/A	F	
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The departments and agencies are responsible for the accuracy and consistency of percentages reported.
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